Criteria	Documented Evidence
Criteria for Satisfactory Rating	
a. Commitment to assigned classes, e.g. thoroughness of class preparation, careful and objective grading, and timely return of tests and papers.	<ul> <li>Course load consistently at/above departmental target</li> <li>Course evaluations on elements that indicate commitment have been trending upward</li> <li>Student comments from course evaluations indicate satisfaction with commitment and preparation</li> <li>Engagement in "hacking sessions" since 2010</li> </ul>
b. Course organization, e.g. clearly defined course objectives; course content, syllabi, handouts, readings and/or textbook consistent with the course description; and course level and rigor consistent with student abilities and ISAT practice.	<ul> <li>Effective course syllabi and schedules that honor individual learning paths are presented</li> <li>Course evaluations for questions that address organization show positive trends</li> <li>Student comments from course evaluations indicate satisfaction with course organization and content</li> <li>A strongly positive student response to my unique organizational approach is becoming evident (see Teaching §2.A, Strong Evaluations)</li> </ul>
c. Clear and effective communication with appropriate use of teaching resources.	<ul> <li>Examples of teaching materials are provided</li> <li>Course evaluations on questions that reflect communication have been consistently high</li> <li>Student comments indicate broad satisfaction with communication ability and teaching resources</li> </ul>
d. Mastery of the subject matter.	<ul> <li>15 years of professional experience as a scientific systems analyst, technology manager, and quality manager</li> <li>High level of scholarship in quality management and astronomical software &amp; instrumentation fields demonstrated through publication and presentation record</li> <li>Professional certifications maintained (ASQ Six Sigma Black Belt #11952 since 2011; ASQ Certified Manager of Quality and Organizational Excellence #9583 since 2005)</li> <li>Routinely engaged as subject matter expert by multiple National Science Foundation (NSF) directorates</li> </ul>
e. Acceptable student evaluations of classes over the period of review.	• Overall course evaluation scores have been consistently around 4.3
f. Commitment to effective student advising when assigned duties as an adviser.	<ul> <li>Supervised a total of 23 students on ISAT senior capstone projects at JMU</li> <li>Co-supervised an additional 4 students on ISAT senior capstone projects at JMU</li> <li>Served on thesis committee for 2 MS ISAT graduates; currently serving on committees for 1 MS ISAT and 1 MS SERM student</li> <li>Supervised 7 independent studies at JMU</li> </ul>

## Brief Summary of Evidence Documenting Excellence in Teaching

	<ul> <li>Supervised 4 undergraduates as part of NRAO NSF Research Experiences for Undergraduates (REU) program</li> <li>Supervised 1 undergraduate and 1 graduate student as part of NRAO Co-op program</li> </ul>	
g. Positive attitude toward students, as shown by availability outside of class, assistance with student professional development, and jobs/ graduate school placement.	<ul> <li>Course evaluations on questions that reflect positive attitude have been consistently high</li> <li>Student comments indicate broad satisfaction with attitude and availability, especially my willingness to answer text messages at all times of day</li> <li>Wrote letters of recommendation for successful graduate school applications for 1 CS and 2 ISAT students; wrote several online letters of recommendation for student since 2010</li> </ul>	
h. Personal leadership demonstrated through self- initiative and follow-through with instructional tasks.	<ul> <li>Revitalized course content for ISAT 344 (Intelligent Systems) and ISAT 341 (Simulation &amp; Modeling)</li> <li>Incorporated service-learning into HON 300/ ISAT 680 and GISAT 251</li> </ul>	
i. Participation as a valued team member in team teaching, curriculum development, or instructional improvement activities.	<ul> <li>Team-taught 4 discussion sections of ISAT 131, 2 semesters of ISAT 640/IES 5005 for SERM with ISAT faculty</li> <li>Team-taught 2 semesters of ISAT 680/HON 300 with College of Business; course has been adapted for MBA program</li> </ul>	
Criteria for Excellent Rating		
a. Strongly positive student response to teaching, e.g. student-sponsored teaching awards, consistently above average student evaluations, or unusually positive alumni comments.	<ul> <li>Recent course evaluations show scores on most questions are above departmental means</li> <li>Student comments indicate strong satisfaction with my teaching approach and style</li> <li>Featured in the JMU Yearbook for strongly positive student response to GSCI courses</li> </ul>	
b. Peer recognition of teaching ability and commitment to teaching, e.g. JMU or externally sponsored teaching awards or exceptionally positive reports of peer observation of teaching.	<ul> <li>Letters of support reflect dedication to effective teaching and course development</li> <li>ASQ Fellow citation recognizes "outstanding and innovative cross-disciplinary contributions to teaching and research in quality"</li> </ul>	
c. Evidence of instructional vitality, e.g. developing new courses, methods and materials; innovations in course content or methodology; and use of a variety of teaching methods.	<ul> <li>Developed an experimental version of ISAT 252 for IA majors, using data science as a "gateway drug" to learn programming</li> <li>Developed 1 new general education course (GSCI 104, Severe Weather on Earth and in Space), <i>delivered 4 times</i></li> <li>Developed 1 new service-learning based honors seminar which also served as an MS ISAT elective (HON 300/ISAT 680, Quality and Process Improvement in Action), <i>delivered 2 times and</i> <i>adapted for MBA program</i></li> </ul>	

	<ul> <li>Completely revitalized content and exercises to modernize ISAT/CS 344 (Intelligent Systems)</li> <li>Significantly revitalized content and exercises for ISAT 341 (Simulation &amp; Modeling) to include Monte Carlo, Agent-Based Modeling, and Numerical Weather Prediction</li> </ul>
d. Leadership in non-traditional learning experiences and activities, e.g. honors research, independent study, class projects, field teaching, etc.	<ul> <li>Team taught 2 honors seminars (HON 300/ ISAT 680)</li> <li>Led 7 independent studies at JMU</li> <li>Participated in JMU Center for Instructional Technology (CIT) Institute for Blended Learning and integrated lessons into course revisions for GISAT 251 and GSCI 161/162</li> </ul>
e. Quality teaching in a variety of learning contexts, e.g., special lectures, seminars, special studies, discussion groups, etc.	<ul> <li>Use traditional teaching styles (lecture, discussion, projects) and non-traditional (service learning, online, blended, microcurriculum/path-based)</li> <li>Led 2 professional workshops, one at JMU CFI and one at Burning Man Headquarters in San Francisco</li> <li>Conducted 2 workshops for junior high school girls through the Expanding Your Horizons (EYH) program run by the JMU Math Department in 2012 and 2013</li> </ul>
f. Breadth in teaching expertise, e.g. the ability to teach a variety of subject areas, at the upper and lower levels, or courses for non-majors.	<ul> <li>Teach 1 lower-level general education course developed by me (GSCI 104)</li> <li>Teach 2 lower-level general education courses for IdLS (GSCI 161/162)</li> <li>Teach 2 foundations courses for ISAT</li> <li>Teach 2 upper-level ISAT courses</li> <li>Team teach 1 MS SERM course</li> <li>Have taught 1 combined honors seminar/MS ISAT course (HON 300/ISAT 680)</li> <li>Have taught 2 graduate level MS ISAT courses (ISAT 654 &amp; 655)</li> </ul>
g. Publication of book chapters, textbooks, or teaching materials.	<ul> <li>Published 8 book chapters, 3 since arriving at JMU in 2009</li> <li>Published 30 chapter Test Bank for Macmillan/W.H. Freeman <i>Statistics in Practice</i></li> <li>Edited 4 chapters of <i>Statistics in Practice</i></li> </ul>
h. Presentations and publications on innovations in course content and teaching methodology.	<ul> <li>Prepared 5 conference presentations &amp; proceedings about innovation in technology education since 2011</li> <li>Presented 1 talk as invited speaker on adapting technology pedagogy to management</li> <li>Co-led 2 workshops on innovative pedagogy</li> </ul>
<ul> <li>i. Professional development through:</li> <li>Participation in workshops, conferences or similar activities devoted primarily to improving teaching methods and course</li> </ul>	<ul> <li>Participated in 2 conferences where teaching methods and course content were primary themes (CSEET Software Engineering Education in 2010; Agile Alliance 2011)</li> <li>Co-chaired day-long "Transforming Learning"</li> </ul>

content; Participating in regional and national pedagogical organizations.	<ul> <li>conference at Burning Man 2013</li> <li>Active engagement in Black Rock Educators Consortium (BREC), dedicated to exploring innovative cross-disciplinary pedagogy</li> </ul>
j. Leadership in teamwork, e.g. generating a spirit of teaming, building team consensus or capabilities, initiating teams that effectively address ISAT curriculum needs.	<ul> <li>Served as IKM team lead in 2011 and 2012</li> <li>Created strategy for presenting BS ISAT continuous improvement activities; conducted interviews to gather evidence for ABET Self-Study and presented our continuous improvement case</li> <li>Advised student group for ISAT 344 (Intelligent Systems) that mined Recruit-a-Duke to determine which technology skills were most valuable in ISAT curriculum</li> </ul>
k. Instructional leadership, e.g., the ability to initiate and execute constructive change in an ISAT, JMU, or external curriculum.	<ul> <li>The HON 300/ISAT 680 course I co-developed was adapted and offered as an MBA course in Spring 2014 by the College of Business.</li> <li>Advisor to development of ASQ Body of Knowledge on Social Responsibility, which will inform future course development and certification programs</li> </ul>
l. Demonstrated instructional accomplishments that the PAC deems exceptional.	<ul> <li>Preliminary work completed, supported by JMU SAGE grant, to plan a Study Abroad Program to Iceland to deliver Cluster Three Gen Ed courses (filling a gap in OIP ability to deliver science and technology courses abroad)</li> <li>I am also dedicated to supporting STEM Education &amp; Public Outreach (EPO) for science organizations and national laboratories to support developing the student pipeline as well as to support lifelong learning; for example, I support the Black Rock Astronomical Society (BRAS) and Black Rock Observatory (BRO) as a lecturer and telescope guardian, helping students of all ages to appreciate optical, radio, and solar telescopes</li> </ul>